

Making our world more productive



**Sanjiv Lamba**  
Chief Executive Officer

July 18, 2022

H.E. António Guterres  
Secretary-General  
United Nations  
New York, NY 10017  
USA

Dear Secretary-General:

I am pleased to confirm Linde plc's support of the United Nations Global Compact's Ten Principles on human rights, labor, environment and anti-corruption. With this communication, we express our commitment to making the UN Global Compact and its principles part of the strategy, culture and day-to-day operations of our company, and to engaging in collaborative projects which advance the broader development goals of the United Nations, particularly the Sustainable Development Goals. Linde will make a clear statement of this commitment to our external stakeholders.

We recognize that a key requirement for participation in the UN Global Compact is the annual submission of a Communication on Progress (CoP) that describes our company's efforts to implement the Ten Principles. We support public accountability and transparency, and therefore commit to report on progress starting the calendar year after joining the UN Global Compact, and annually thereafter according to the UN Global Compact CoP policy. This includes:

- An annual statement signed by the chief executive expressing continued support for the UN Global Compact and renewing our ongoing commitment to the initiative and its principles.
- Completion of the online questionnaire of the Communication on Progress, through which we will disclose our company's continuous efforts to integrate the Ten Principles into our business strategy, culture and daily operations, and contribute to United Nations goals, particularly the Sustainable Development Goals.

Sincerely,

A handwritten signature in black ink that reads "Sanjiv Lamba" followed by a horizontal line.

Linde plc, 10 Riverview Drive, Danbury, CT 06810, USA  
Phone: +1 203-837-2155, Email: sanjiv.lamba@linde.com